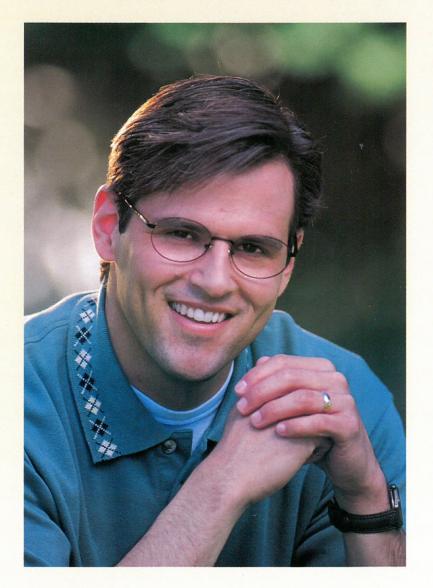
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### **FEATURES**

#### When the 54 adjutants general expressed their concern with the Secretary of Defense about National Guard funding shortfalls, they were told to follow their chain of command. The TAGs did just that. Contacting their commanders—the state governors—they

mobilized an effective and powerful force that is clearly heard from the islands of Hawaii to the halls of Congress. And Governor Tommy Thompson lead the way at the most recent National Governors' Association conference.

#### 

Once again, the proposed FY99 Defense budget contains a major ARNG shortfall. All components of the Army have a shortfall in their respective budgets, but as a percentage, the Army Guard has the lion's share of the shortfall. The ANG is also feeling the pinch of shrinking defense budgets and needs additional funding for modernization.

#### 

NATIONAL GUARD magazine is privileged to print the first chapter of former Senator Gary Hart's new book The Minuteman, Returning to an Army of the People. "Gary Hart asks the most important and contentious military-political question facing the nation since the outbreak of World War II: will the nation continue to support an anomalous Cold War military structure indefinitely into the 21st century—well after its mission has ended—or will it return to its historic reliance on trained, organized and equipped citizen-soldiers? The Minuteman is must reading, not only for decision makers and opinion molders, but for every citizen," says Maj Gen Edward J. Philbin (ret.), executive director

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Cover: Wisconsin Governor Tommy G. Thompson has been a key supporter of maintaining a strong and viable National Guard. A former Wisconsin Guardsmen, Governor Thompson led the charge two years ago while serving as president of the National Governors Association. He and many of the nation's other governors have continued to apply political pressure on lawmakers in Congress. Photo by Larry Sommers. Cover by Dennis & Sackett Design

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