National Guard Association of the United

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### **FEATURES**

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A new era is emerging for the Army and Air National Guard, and with it, two new directors to lead the way: MG Robert C. Shultz, Army Guard, and Maj Gen Paul A. Weaver, Jr., Air Guard. Facing separate challenges, each one spoke to NATIONAL GUARD magazine about their roles in the future. During lengthy interviews, each leader discussed developments for the Guard which could affect every Guardsman.

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The distinguished halls of the National Guard Memorial Building in Washington came alive with soldiers and airmen of all ranks in July, as the National Guard Association of the United States honored the Air Guardsmen of the 169th, South Carolina, and 174th, New York, Tactical Fighter Wings with an on-site dedication of an F-16 Falcon model. The aircrews flew more than 2,800 missions during the Gulf War without the loss of an

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This year's National Guard Association of the United States General Conference is next month. Conference planners are putting the finishing touches on the agenda and social events. It's time for everyone to make final arrangements. Find what to expect this year in Milwaukee, as well as the latest conference developments and preparations, inside.

### **DEPARTMENTS**

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Cover: Leading the Army and Air National Guard into the next millennium are (from left) MG Roger C. Shultz, director of the Army National Guard, and Maj Gen Paul A. Weaver, Jr., director of the Air National Guard. Each has a unique vision for the National Guard, from homeland defense missions to acquisition of the F-22 (see story, page 16). Photo, Capt Kevin McAndrews. NATIONAL GUARD. Cover by Dennis and Sackett Design.

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