



'tis the season for Giving

19.95
Men's Polo Knit Shirts

21.95
G.I. Joe Shuttle

22.50
Fahrenheit
After Shave Lotion

22.95
Skill Cordless Screwdriver

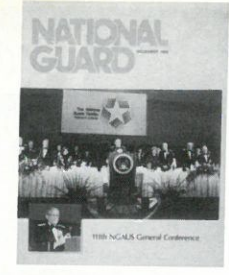
Our Manager's Christmas Special brochure detailing our full selection of holiday gifts is available at your BX/PX. Sale ends December 24.

WRAP UP YOUR HOLIDAY SHOPPING WITH US!



NATIONAL GUARD

DECEMBER 1989 Volume XLIII, Number 12



COVER:
MG Charles M. Kiefner, NGAUS president, gives closing remarks during the States Dinner at the close of the 111th NGAUS General Conference in Detroit, Michigan. The theme of the 1989 Conference was The National Guard Family: Partners in Defense. Design, Johnson Design Group.

FEATURES

The 111th NGAUS General Conference 14
National Guard members from all over the country and four territories gathered in Detroit, Michigan, for the 111th NGAUS General Conference. The conferees worked hard, but also found the time to enjoy good food and entertainment provided by the host state.

Partners in Defense Discuss Guard Issues 18
The NGAUS conferees also had the opportunity to listen to a host of distinguished speakers slated for the General Conference. Among those speaking were Secretary of the Army Michael P.W. Stone, Army Chief of Staff GEN Carl E. Vuono, Representative G.V. "Sonny" Montgomery and Roger Smith, chief executive officer of General Motors Corporation.

The President's Annual Report 27
Each year, the president of the National Guard Association of the United States releases a report on the Association's activities for the past year and its directions for the future. The Association has been busy, not only on the legislative front, but also in the building of and preparation for the new Memorial Building.

President's Recognition Awards Luncheon 40
The 10th Annual President's Recognition Awards Luncheon was conducted during the 111th NGAUS General Conference. This year, three new awards were added to the program, the Garde Nationale, the Charles M. Dick Medal of Merit and the Patrick Henry Citation. The Air and Army Guard unit awards were presented at the Air and Army Guard Separate Sessions, respectively, for the first time this year.

NGAUS Resolutions 46
This year, the NGAUS conferees passed 70 resolutions submitted by the states to be included in the NGAUS legislative plan for the coming year. These resolutions covered all aspects of the National Guard, from benefits, to military construction, to equipment modernization.

DEPARTMENTS

President's Message	4
Washington Tie-Line	6
Views From the Field	8
Capital Focus	10
Newsbreaks	12
Leading Edge	49
Posting	52
Publisher's Notebook	54



Annual Report to the General Conference



PUBLICATION STAFF

- MG Bruce Jacobs (ret.)
Publisher
- LTC Reid K. Beveridge
Editor (on leave)
- CPT Pamela A. Kane
Interim Editor
- Capt Jean Marie Beall
Assistant Editor/Features
- Belinda Reilly
Assistant Editor/Production
- Lynda Yezzi
Editorial Assistant
- COL John C. Philbrick (ret.)
Advertising Sales
- Col David A. McLaughlin (ret.)
Controller
- Don DesJardins
Circulation Manager

NATIONAL GUARD, December 1989. The NATIONAL GUARD Magazine (ISSN 0163-3945) is published monthly, by the National Guard Association of the United States, with editorial and advertising offices at One Massachusetts Avenue, N.W., Washington, D.C. 20001. Telephone (202) 789-0031. Second class postage paid at Washington, D.C., and at additional mailing offices, Copyright 1989 by the National Guard Association of the U.S. All rights reserved. All members of the NGAUS receive NATIONAL GUARD. Nonmember subscriptions: \$10 per year. The Editor welcomes original articles bearing on national defense, with emphasis on application to or implications for the National Guard. Postmaster: Send Form 3579 to NATIONAL GUARD, One Massachusetts Ave., N.W., Washington, D.C. 20001.

