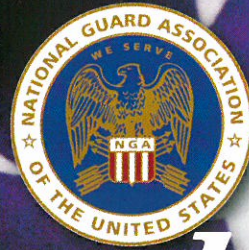


Benefits of Being a Member



NGAUS Benefits

888-642-8748

Internet: www.ngaus.org
E-mail: ngausit@ngaus.org

Employees of the National Guard (AGR, Technician — Full-time or Temporary)

- Disability Income
- Champus Supplement
- Short Term Health Care
- Group Term Life

All National Guard Members

- Individual Life Products
- Annuities
- Mutual Fund Programs
- Retirement Programs
- Tax Deferred Savings Plans

Army and Air Guard Retirees

- Medicare Supplement
- Long Term Care
- Retiree Programs

NGAUS Services

Credit Card & Other Financial Services

Pentagon Federal Credit Union
800-616-6600
Internet: www.penfed.org

Property & Casualty Insurance

Armed Forces Insurance
800-217-7579
Internet: www.afi.org
E-mail: afins@aol.com

Communications Services

LCI International
800-860-8255
Internet: www.lci.com

Banking Services

Checking & Savings Accounts
Debit Card
Loans
800-283-0597

All Other Inquiries or Services 888-226-4287

NATIONAL GUARD



Photo: Maj. Hunn Kerrigan



Photo: Brian R. Calvert

Features

18 New Man Out Front

From aviator to attorney to general, Lt. Gen. Russell C. Davis is bringing a new wealth of experience and enterprise to the National Guard Bureau. New business practices are finding their way into one of the nation's oldest bureaucracies, and many changes are ahead for today's National Guardsmen. A look at Davis' life, influences and vision for the National Guard Bureau.

22 'Building a Stronger Partnership'

While the U.S. military continues to shrink, the importance of the U.S. military doesn't — especially so in the National Guard. Military industry has recognized the nation's increased reliance on the Guard. This month, the NGAUS, the National Guard Bureau, and industry leaders will meet in Washington to discuss the future of industry and the Guard, building a stronger partnership between the three.

24 NGEDA

The National Guard Executive Directors Association provides more than a link between the NGAUS and the state. It may be the adhesive that keeps the National Guard Association united across the 54 states and territories

26 Sen. Wendell H. Ford: Lifetime Citizen Soldier

Although Sen. Wendell H. Ford will not seek a fifth term, he plans to continue his life-long dedication to public service. Ford speaks to National Guard magazine about the issues that still find their way into Washington: the importance of the Guard to the community, the National Guard Caucus, the C-130 in Guard operations, and "truth in budgeting."

Maj Gen Edward J. Philbin (ret.),
PUBLISHER

COL David McGinnis (ret.),
CHIEF OF STAFF

John Goheen,
DIRECTOR OF COMMUNICATIONS

Capt Kevin McAndrews,
BUSINESS MANAGER

Kristin Patterson,
NEWS EDITOR

Brian R. Calvert,
STAFF WRITER/PHOTOGRAPHER

Pam Johnson,
COMPTROLLER

Bonnie Carter,
MEMBERSHIP DIRECTOR

Pixels & Ink,
ARTWORK

Departments

President's Message	4
Views from the Field	6
Capital Focus	8
Tielines	10
Newsbreaks	12
State Round-Up	28
Association News	30