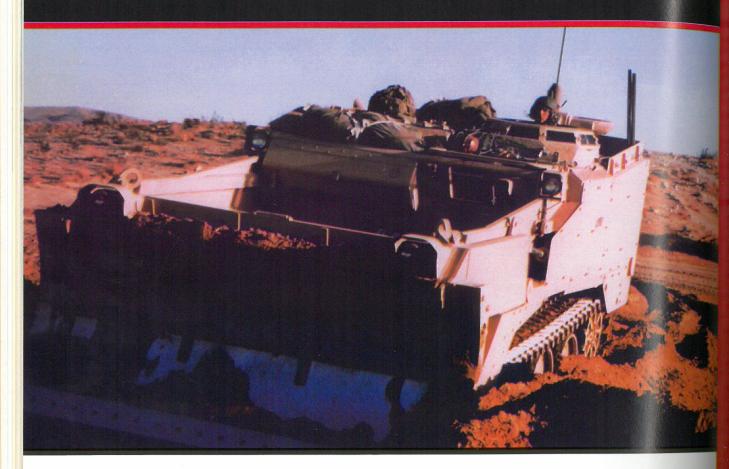
The experienced upgrade partner for systems modernization



United Defense customers worldwide have come to expect the quality and reliability that can only come through fifty years of experience in engineering and manufacturing. Now that experience is being applied to upgrade and conversion programs.

Some examples include the M9 Armored Combat Earthmover. Designed by combat engineers, the 18-ton M9 ACE stacks the deck in favor of the forces it serves. With a cruising range of 200 miles, air transportability and the ability to swim, it stays in the action ready to maintain the forward battle area for offensive or defensive operations.

The M109A6 Paladin and the M992 Field Artillery Ammunition Support Vehicle, the M88A2 HERCULES, the ODS Bradley and the entire Bradley family are also successes. Each delivers world-class performance, supportability and affordability.



The fact of the matter is, a combat organization is only as good as its least modernized major system. Our experience in upgrading critical systems enables us to tailor a program to meet the customer's

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FEATURES

Governors Help Halt Guard Reductions......14

The nation's governors were quick to respond to the Department of the Army inspired Quadrennial Defense Review plan to reduce the Army National Guard by 38,000 soldiers. More than two-thirds of the nation's governors signed a National Governor's Association (NGA) letter to President Bill Clinton that pointed out the critical importance of the Army National Guard to both state and nation, and urged the president to halt the proposed reductions to America's primary reserve force.

The findings of the Quadrennial Defense Review (QDR) were released to the public in May. Congressional leaders were quick to criticize the QDR, but the good news is that the Air Force furthered its commitment to the Total Force Policy by announcing plans to rely more heavily on its Guard and Reserve forces. The bad news is that the QDR recommends reducing Army Guard troop strength. The initial report called for 38,000 Army Guard soldiers to be cut from the force structure. Through the efforts of the Guard community, that number was reduced to 17,000 during the next three years.

The New Mexico National Guard Association will host the NGAUS 119th General Conference in Albuquerque. This year's Conference promises to be an exciting and informative event. Make plans now to travel to the Southwest to take advantage of all of the events that have been planned in one of the country's most beautiful spots.

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Cover: California Governor Pete Wilson, seen here thanking members of the California National Guard's 40th Infantry Division for the work they do, was among the governors who signed a National Governors Association letter protesting cuts to the Army National Guard proposed in the Quadrennial Defense Review. Cover by Dennis and Sackett Design.

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