



MG Charles M. Kiefner, President, NGAUS

PRESIDENT'S MESSAGE

Active Participation of NGAUS Membership on the Rise

The National Guard Association of the United States has a membership of more than 56,000 Army and Air National Guard officers and warrant officers, and quite possibly has a more diverse background than any national organization in this country. We are a group that comes together to promote the values, readiness and importance of the National Guard to our local communities, to our local, state and national government leaders and to our Department of Defense military leadership in Washington.

Diversification is probably our greatest asset to such a concentrated organization. Though our membership consists of the "usual" military branches and specialties, our civilian experience and expertise is quite another story. We can boast of a membership of accountants, lawyers, farmers, doctors, engineers, editors, just to name a few occupations, among our fold. It is this expertise that allows us to have a deep well of knowledge and insight into the workings of not only the military world, but also the business and industrial worlds. When members of our organization are elected to serve in positions of responsibility they bring with them two sets of experience and expertise to the NGAUS headquarters.

As we face an upcoming NGAUS election year, we are seeking new ways to tap into this well of knowledge and expertise. The NGAUS Executive Council's leadership comes from its seated officers: the president, the immediate past president, the two vice presidents for each of the services, the secretary and the treasurer. These officers not only carry our message on issues that are critical to the National Guard on Capitol Hill and to the Pentagon, they also lead to identify the issues of our membership, incorporating the views of the six areas represented on the Executive Council.

Our election process is as regional as it is national. Each area has three National Guard officers who represent their area's views and concerns on the NGAUS Executive Council. The area concerns are as different as Connecticut is different from California. The Executive Council members tie the regional issues into our larger national picture, enabling the NGAUS to provide united representation before Congress.

It is this leadership that gives us national direction before the public and the members of Congress. However, not often considered, is the fact that our leadership also conducts the official in-house business of the National Guard Association of the United States and its two sister organizations, the Historical Society of the Militia and National Guard and the NGAUS Insurance Trust. In order for the three organizations to properly represent the views of the membership and to continue as viable organizations into the coming century, the daily business must be conducted efficiently and effectively.

That is why I commend to you the article on page 14 of this publication. This Association has three outstanding officers running for the office of president. For the first time in the history of this Association, I suspect, we conducted a "presidential forum" at the invitation of the National Guard Executive Directors Association (NGEDA). The three candidates faced the many state executive directors and state association presidents and answered a variety of questions, concerns and pending issues facing our membership and the Association as a whole.

The exchange was a healthy one in that it allowed the state association leadership to voice their concerns about the conduct of business and to

examine the issues that face our Association. The three candidates have heard these concerns, and, my successor should benefit from this knowledge as he carries out his responsibilities. In the same breath, the presidential forum allows our membership to evaluate each candidate's platform and concerns for the NGAUS. A line of communication has been opened that can only produce positive results for the organization as a whole.

The forum and the printing of the exchange are just some of the innovative ways that we are using to more fully involve the membership in the business of the Association and to bring all the issues to the membership. I will not offer comments on one candidate over another, because each holds the National Guard and the NGAUS as his primary concern. I will suggest to you that you read the articles carefully and thoughtfully. All three candidates recognize the great wealth of expertise and talent we have among our membership and the role talented individuals can offer our own organization.

Each NGAUS member should ponder what he or she can contribute. Running for one of the positions on the Executive Council or for one of the officer positions and even your state associations are excellent ways to contribute your talent and I encourage you to take that bold step. You should consider your personal expertise and use that expertise at the state association level and the national level to benefit the National Guard community.

Politically, we are an effective organization on Capitol Hill because we are one voice of 56,000. Each member is critical to the whole. Everyone's voice being heard in the election process and beyond only ensures a viable National Guard Association of the United States for years to come.

National Guard

NATIONAL GUARD

MARCH 1990

Volume XLIV, Number 3

FEATURES

JUST CAUSE Tests Guard Training 18

While most Americans were doing Christmas shopping last December, National Guard soldiers and airmen were on alert status and participating in the US military mission in Panama. Those Guard units from across the nation that deployed for Operation JUST CAUSE put their training to the test for real this time.

Atlantic Command Employs Guard 22

National Guard training aids those underdeveloped countries in this hemisphere to better their way of life, their local facilities and encourage a good exchange between US Guard members and local populations. The Atlantic Command is using Guard engineers to develop the Caribbean Islands to a better way of life.

The Guard's Continuing Mission 24

More than 65,000 Guard and Reserve members have traveled to Latin America over the last six years, where they play an integral role in the real-life, day-to-day mission of the US Southern Command. Guard members have supported the command with thousands of personnel and a multitude of equipment in varied operations from Guatemala to Bolivia.

Training in the Skies Over Panama 30

Air National Guard aircrews and aircraft fly missions daily as part of the continuous air operations within the US Southern Command area of responsibility. They have participated in VOLANT OAK and CORONET COVE, two missions where readiness is a seven-day-a-week requirement.

Utah Engineers Rewire Bolivian Hospital 36

After two years of intense planning and coordination, Utah and Missouri Air National Guard engineers were finally able to deploy to Bolivia for a first-of-its-kind humanitarian mission. The result of their deployment was the rewiring of five hospital buildings in the city of La Paz, Bolivia.

March 1990



COVER:

Equipment required for Operation JUST CAUSE is loaded onto a C-5A of the 105th Military Airlift Group, New York Air National Guard. The 105th MAG is just one of more than a dozen National Guard units that participated in the US operation in Panama. Photo, MSgt Clem Barry. Design, Johnson Design Group.

DEPARTMENTS

President's Message	2
Washington Tie-Line	4
Views From the Field	6
Capitol Focus	8
Newsbreaks	10
Guard Stars	29
Leading Edge	40
Enlisted People	42
Posting the Guard	43
Publisher's Notebook	46

PUBLICATION STAFF

MG Bruce Jacobs (ret.)
Publisher

LTC Reid K. Beveridge
Editor (on leave)

CPT Pamela A. Kane
Interim Editor

Capt Jean Marie Beall
Assistant Editor/Features

Belinda Reilly
Assistant Editor/Production

Lynda Yezzi
Editorial Assistant

COL John C. Philbrick (ret.)
Advertising Sales

Col David A. McLaughlin (ret.)
Controller

Don DesJardins
Circulation Manager

NATIONAL GUARD, March 1990. The NATIONAL GUARD Magazine (ISSN 0163-3945) is published monthly, by the National Guard Association of the United States, with editorial and advertising offices at One Massachusetts Avenue, N.W., Washington, D.C. 20001. Telephone (202) 789-0031. Second class postage paid at Washington, D.C., and at additional mailing offices. Copyright 1990 by the National Guard Association of the U.S. All rights reserved. All members of the NGAUS receive NATIONAL GUARD. Nonmember subscriptions: \$10 per year. The Editor welcomes original articles bearing on national defense, with emphasis on application to or implications for the National Guard. Postmaster: Send Form 3579 to NATIONAL GUARD, One Massachusetts Ave., N.W., Washington, D.C. 20001.