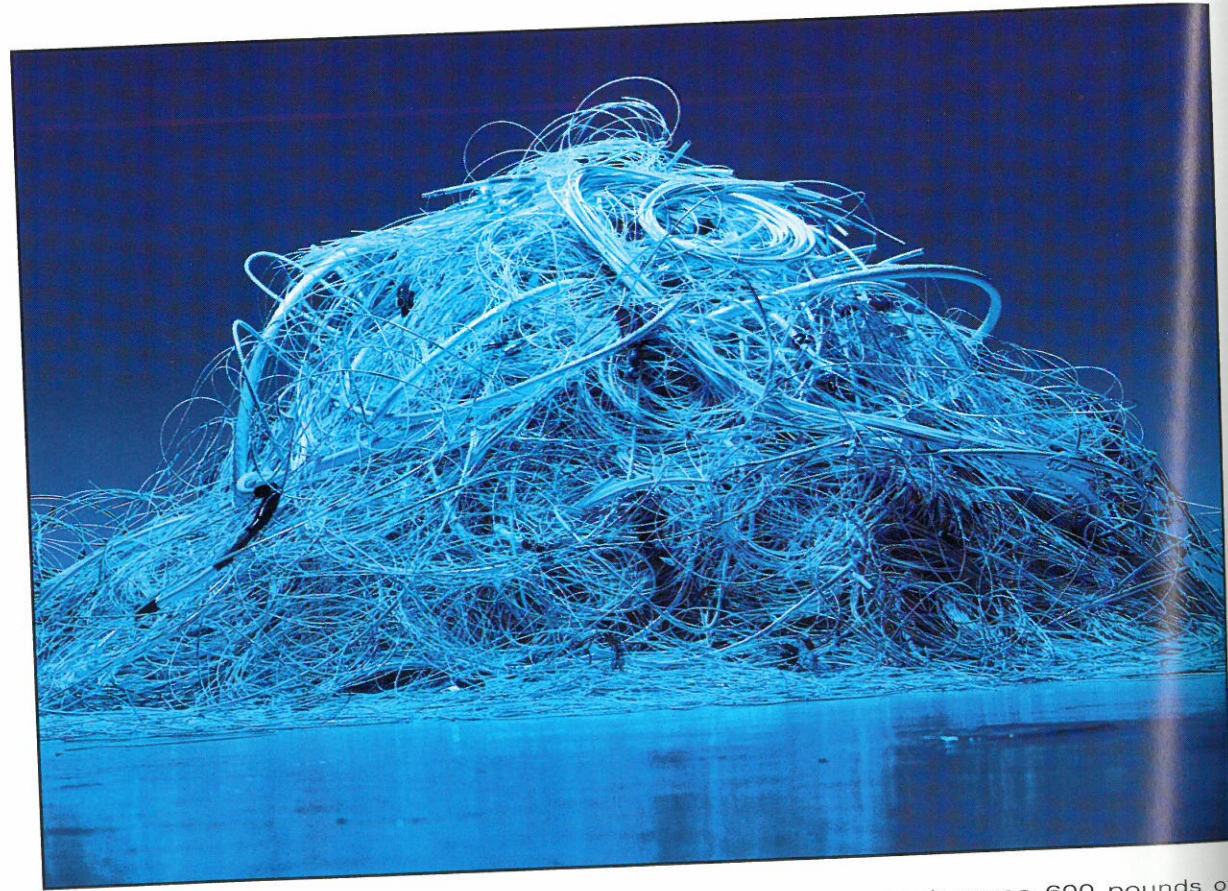


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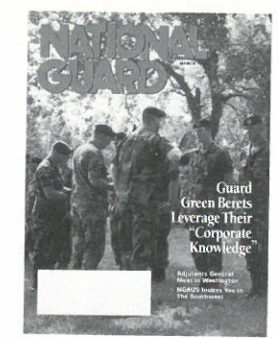
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NATIONAL GUARD



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FEATURES

NGAUS Says Head West 12
Plans are already under way for the National Guard Association of the United States Annual Conference. This year, conferees will be able to sample the sights and sounds of the "old west" as they meet in Albuquerque, New Mexico, from September 7-9. Make plans now to visit the land of Native-American pueblos, Route 66 and hot air balloons.

Corporate Knowledge Saves SF Soldiers. 14
Like the military, today's business world is downsizing and restructuring like never before. Recently, Special Forces soldiers in the 12th Special Forces Group (SFG) were given a choice: They could accept the end of their military careers when their unit was deactivated, or they could become part of a provisional National Guard Special Forces unit. Using tools learned in the business world, these soldiers were able to form a new unit and see it go from provisional to permanent status.

TAG's Told That America is a Militia Nation. 18
The Adjutants General Association of the United States (AGAUS) held its mid-winter meeting at the National Guard Memorial in Washington D.C. on February 5-7. A number of speakers pledged their support for the Guard during the Quadrennial Defense Review and National Defense Panel. The TAGs were told that efforts to balance the federal budget will require the Department of Defense (DoD) to place more reliance on the National Guard.

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Cover: The newest Special Forces Group in the Army National Guard is Company A, 20th SFG, Illinois Army National Guard. After much hard work and preparation, these Guard members are preparing to officially activate their new company. Cover by Dennis and Sackett Design

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