



ON WATCH

ON CALL

ON GUARD

Today, more than ever, the men and women of the National Guard stand vigilant in the defense of freedom. At Boeing, we're proud to stand with the Guard every day in their vital mission.



NATIONAL GUARD



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Inside

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Features

20 Wartime TAGs

As the National Guard's operations tempo has dramatically increased since the start of the global war on terrorism, so have the roles and responsibilities of its senior leaders. The daily concerns of the adjutants general include far more than training. They have troops in harm's way to support, families at home to console and a myriad of other issues that require attention.

27 Tougher Sell

The National Guard Bureau anticipated and continues to address recruiting concerns as the country and the Guard approach the fifth year in the war on terrorism. External pressures—politics, media and academic challenges—only add to the difficulty of enticing prior-service and new recruits into the Guard. But recruiting methods continue to evolve to field the best possible crop of citizen-soldiers.

32 Island Call

Health care coverage, full-time manning and transformation will top the business agenda while the trappings of the tropics head the leisure schedule when the 127th NGAUS General Conference and Exhibition convenes in Hawaii this September. Planning across five time zones is well underway for what figures to be one of the most fun and substantive NGAUS General Conferences in history.

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ON THE COVER Maj. Gen. Thomas G. Cutler, Michigan adjutant general, and his state commander in chief, Gov. Jennifer M. Granholm, greet a Michigan Army Guardsman returning from Iraq.