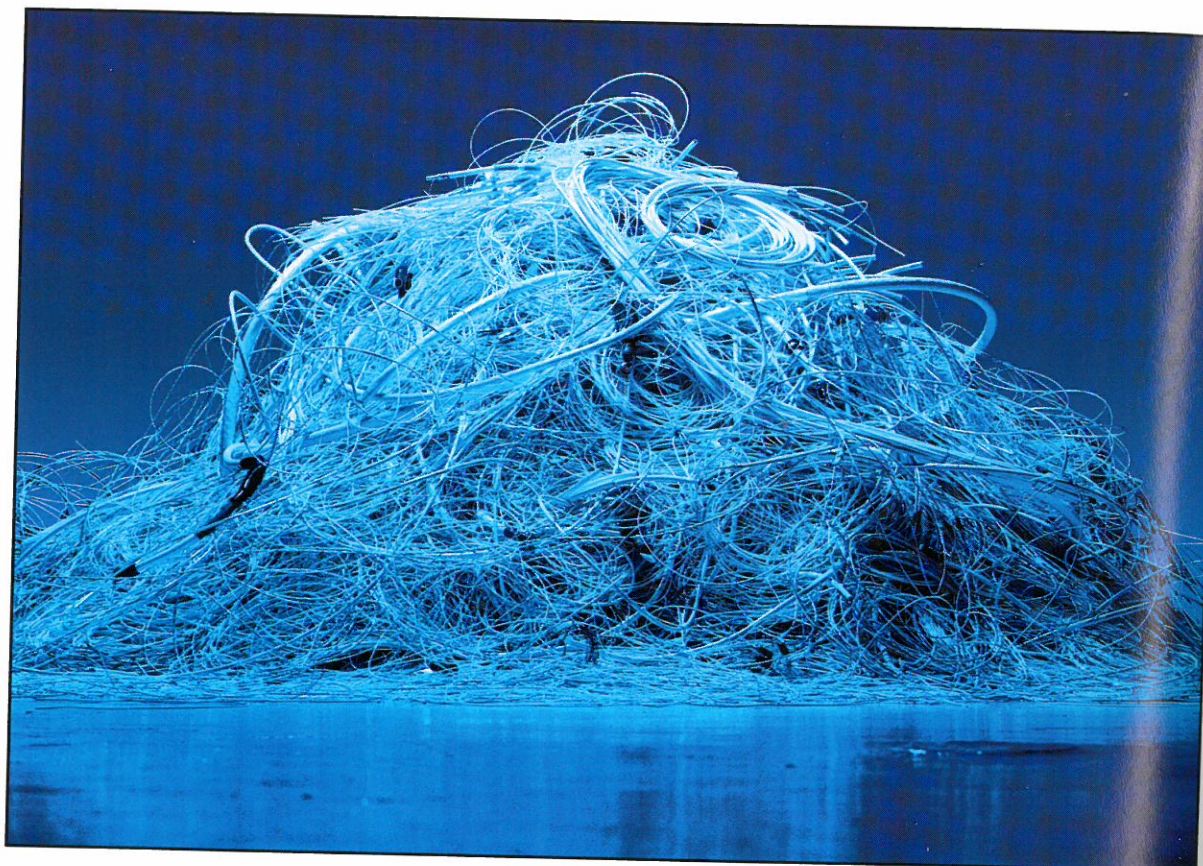


It's amazing what you can do
after losing 600 pounds.



Talk about your weight-loss success stories. When we took some 600 pounds of hard wiring out of the C-130 Hercules, it made room for an amazing array of new, high-technology systems.



This MIL-STD 1553 databus architecture, linked to the aircraft's mission computer, forms the brain of the new C-130J. Systems and functions that once were controlled or monitored individually now work in effortless tandem.

Of course, this is just one of the money-saving, technological triumphs we've installed on the aircraft. We've also added a fully computerized mission-planning system, twin-spool engines for greater thrust, six curved props to increase efficiency, and twin Head Up Displays for safety.

We've done all this for one reason only. To help you achieve the goals of your mission. It's been our *modus operandi* since the Hercules debuted in 1955. And with this all-new, cost-efficient aircraft, it will continue to be for years to come.

LOCKHEED MARTIN
Mission Success

The National Guard Association
of the United States
One Massachusetts Avenue, N.W.
Washington, D.C. 20001

NGAUS Officers

- PRESIDENT**
Gen Richard C. Alexander, Ohio
- PRESIDENT-ARMY**
Gen Donald E. Edwards (ret.), Vermont
- PRESIDENT-AIR**
Gen E. Gordon Stump, Michigan
- SECRETARY**
Edmund C. Zysk, California
- TREASURER**
Gen Emmett H. Walker Jr. (ret.), Mississippi
- IMMEDIATE PAST PRESIDENT**
Gen John L. France (ret.), Colorado

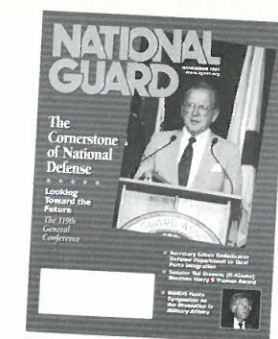
Executive Council

- AREA I**
VT, ME, MA, NH, NJ, NY, RI, VT
—MG Raymond A. Vezina, Massachusetts
—COL James J. Sordi, New York
—Brig Gen Robert S. Dutko (ret.), New Jersey
- AREA II**
DC, KY, MD, NC, OH, PA, VA, WV
—MG Carroll Thackston, Virginia
—COL Ronald G. Young, Ohio
—Maj Barry C. Metcalf, Kentucky
- AREA III**
FL, GA, PR, SC, TN, VI
—MG Stanhope S. Spears, South Carolina
—COL Herman G. Kirven Jr., South Carolina
—Brig Gen Douglas Burnett, Florida
- AREA IV**
KS, LA, MS, MO, OK, TX
—MG James F. Rueger, Kansas
—LTC George "Mike" Ross, Arkansas
—Brig Gen Kenneth L. Ross, Louisiana
- AREA V**
IN, IA, MI, MN, ND, NE, SD, WI
—Maj Gen Keith D. Bjerke, North Dakota
—BG Robert V. Taylor, Michigan
—Col James F. McMurray, Nebraska
- AREA VI**
AZ, CA, CO, GU, HI, ID, MT, NV,
OR, UT, WA, WY
—MG Raymond F. Rees, Oregon
—COL Dennis L. George, Nevada
—Col Alexander T. Mahon, Arizona
- SEPARATED**
—COL J. Tipton Lewis (ret.), Mississippi
—Col Raymond W. Magill (ret.), Massachusetts
- ARMY GRADE**
—CPT Thomas J. Hill IV, Colorado
—Capt Kimberly Bell, Pennsylvania

NATIONAL GUARD, November 1997. The NATIONAL GUARD MAGAZINE (ISSN 0163-3945) is published monthly by the National Guard Association of the United States, with editorial and advertising offices at One Massachusetts Avenue, N.W., Washington, D.C. Telephone (202) 789-0031. Fax: (202) 682-0031. E-Mail: magazine@nga.us.org and home page: www.ngaus.org. Periodical postage paid at Washington, D.C., and at additional mailing offices. Copyright 1997 by the National Guard Association of the United States. All rights reserved. NGAUS members pay \$25 per year membership dues to receive NATIONAL GUARD magazine. Individual subscriptions are \$25 per year. General unit subscription rate is \$15. The director of communications welcomes original articles pertaining to national defense. Postmaster: Send Form 3525 to NATIONAL GUARD, One Mass Ave., N.W., Washington, D.C. 20001.

NATIONAL GUARD

November 1997
Volume 51, Number 11
www.ngaus.org



FEATURES

The 119th General Conference 14
The 119th General Conference was the highlight of the year for NGAUS and its membership. The addresses given in New Mexico were filled with the anticipation of a promising future for the National Guard, including a directive from Defense Secretary William S. Cohen that stepped up the integration of the Total Force and a commitment from Army Chief of Staff GEN Dennis J. Reimer for improved communications between the Army and the Guard. In addition, the Harry S Truman award was presented to Senator Ted Stevens (R-Alaska), and attendees witnessed the best defense industry exhibit in the history of the General Conference.

The NGAUS Sets Legislative Agenda for 1998 22
One of the primary tasks during the General Conference is to compile a list of resolutions that outline the NGAUS' legislative priorities for the upcoming year. The NGAUS membership annually votes on the resolutions at the Conference. The NGAUS staff in Washington, D.C. then aggressively pursues these issues on Capitol Hill. This year, the membership passed 126 resolutions.

Symposium on the Revolution in Military Affairs 31
The NGAUS recently hosted a symposium on the *Revolution in Military Affairs*. Panelists addressed the changing political climate around the world and the U.S. military's role in dealing with these new challenges. Also addressed was whether or not the Quadrennial Defense Review achieved its goal of assessing the military's capabilities and readiness in this changing world and what the National Defense Panel should conclude.

DEPARTMENTS

- President's Message 4
- Views From The Field 6
- Tielines 9
- Newsbreaks 10

Cover: Senator Ted Stevens (R-Alaska) delivers his address at the 119th General Conference after accepting the Harry S Truman Award, the NGAUS' most prestigious honor. Senator Stevens' remarks concerning the future of the National Guard were inspiring and positive. See page 14 for more. **Inset:** Former Senator Gary Hart was one of the panelists for the NGAUS symposium on the *Revolution in Military Affairs*. Cover by Dennis and Sackett Design.

PUBLICATION STAFF

- Maj Gen Edward J. Philbin (ret.), PUBLISHER
- COL David McGinnis (ret.), Chief of Staff
- Capt Kevin McAndrews, PRODUCTION MANAGER
- Colleen Wolfe, STAFF WRITER/PHOTOGRAPHER
- Pamela A. Kane, Director of Communications
- M. Catherine Casper, CPA, CONTROLLER
- Dennis and Sackett Design, ARTWORK