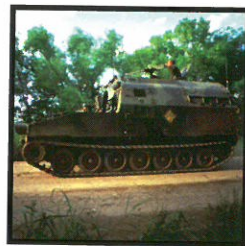


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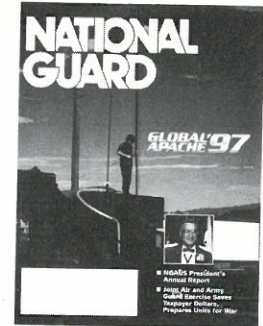
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President's Annual Report 4
The National Guard Association of the United States (NGAUS) efficiently and effectively delivers the message that the Army and Air National Guard are the most cost-effective, accessible and combat-ready reserve force available. We are the *cornerstone of national defense*. As your watchdog in the nation's capital, the NGAUS holds the Defense Department and the national security planners accountable to the Constitution. In his annual report, MG Richard C. Alexander, the NGAUS president, announces how the Association's focused efforts paid off during the year.

GLOBAL APACHE '97 12
GLOBAL APACHE '97, the first major military exercise completely planned and carried out by the Army and Air National Guard and Reserve, brought units together from across the country to train for war. From the air operations center to the joint military services medical care clinic, GLOBAL APACHE was focused on developing a more efficient inter-service operability. Indeed, the goal was to have fighters from different military services and specialties train within a complete system. It was accomplished.

Treasurer's Annual Report 24
LTG Emmett H. Walker Jr. (ret.), the NGAUS treasurer, reports that the Association is on the right track to financial stability. General Walker gives much of the credit for the financial turnaround of the Association to Maj Gen Edward J. Philbin (ret.), the NGAUS executive director. "His hard-nosed leadership and hands on management style have proven to be the key ingredients in our financial recovery," General Walker said.

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Cover: Mobile air traffic controllers establish operations at Michaels Army Air Field in Utah in support of GLOBAL APACHE '97, a joint exercise between the Army and Air National Guard and Reserve. See page 12 for more. Photo, MSgt Craig Leaper, Utah Air National Guard. **Inset:** MG Richard C. Alexander, the NGAUS president. Cover by Dennis and Sackett Design.

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