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FEATURES

- A Closer Look at Enhanced Brigades** 26
The smoke and dust have settled, and the 116th Cavalry Brigade, an enhanced separate brigade headquartered in Idaho, has completed a rotation through the National Training Center, Fort Irwin, Calif. Guardsmen for the 116th had the opportunity to train in a unique environment. Meanwhile, military strategists had a chance to analyze the progress of the enhanced brigades. What they learned at the NTC will go toward improving all the enhanced separate brigades.
- Tomorrow's Expeditionary Air Force** 32
In an effort to better utilize resources, the Air Force will be reorganizing itself. The Air Guard will be an integral part of this transformation, where 10 regionally based air expeditionary forces will take turns responding to hot spots world-wide. Officials are working on the plan, hoping to have the new and improved Air Force ready to fly by the beginning of the next millennium.
- Common Problems** 72
American citizen-soldiers who feel excluded from defense planning are not alone. The United Kingdom's Territorial Army is also fending off potentially large cuts, which were recommended by the military hierarchy. But the Territorial has friends. One of them—a member of Parliament and a reservist—shares his views with the NATIONAL GUARD.

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Cover: The sun rises over the Mojave Desert, Fort Irwin, Calif., as SPC Amy Goldman scans the horizon for any sign of the opposing force. A combat military policewoman for the 116th Cavalry Brigade, Goldman was one of more than 4,000 Army Guard soldiers to rotate through the National Training Center in July (see story, page 26). Photo, Brian R. Calvert, NATIONAL GUARD. Cover by Dennis and Sackett Design.

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