

Major General Edward R. Fry, President, NGAUS

PRESIDENT'S MESSAGE

ONCE AGAIN—HAIL TO THE CHIEF!

By the time the complicated technology of the modern publication process turns these typewritten words into print on glossy paper, an important transition will be underway in Room 2E394 of the Pentagon, the office of the Chief of the National Guard Bureau. For the fifteenth time since 1921 a new chief will be moving into the front office to take charge of the machinery of the Bureau and to exercise the special sort of stewardship over the affairs of the Army and Air National Guard that makes the chief unique among Pentagon officials.

Lieutenant General LaVern E. Weber, who will complete his tour of duty on August 21, is the fourteenth National Guard chief, five earlier chiefs having been active Army officers. As we say "hail and so long" to General Weber, the reader is cautioned to remember that we are personally reflecting on a relationship that stems from the "neighboring states" status we have enjoyed, respectively, as citizen soldiers of Kansas and Oklahoma.

All friendship and admiration aside, we believe his tour of duty at the helm of the National Guard Bureau will be remembered for many accomplishments. But for the purpose of this farewell salute and as a passing commentary on the post he has held, we have several observations to make. It seems to us that it was during his watch that we have seen the fulfillment of a growing spirit of partnership with the actives in the best interests of the nation's defense system. And when this period is more minutely scrutinized by the historians of military affairs, we think it will be identified with the exploration of new concepts and new vistas to make it possible to display the multi-faceted aspects and capabilities of the National Guard system.

We think it is very important to note that our National Guard system is capable of producing the Vern Webers, the Fran Greenliefs and the Wimpy Wilsons—just to mention these last three gentlemen who have held the title of "Chief." Furthermore, we are confident, based on this brief excursion into history, that the new Chief of the National Guard Bureau will in very short order demonstrate once again the continuity of this tradition of superb leadership.

In the year ahead, the National Guard Bureau will celebrate its 75th anniversary since it was founded in 1908 as the Militia Bureau in the War Department. From the very outset it was one of the major goals of this Association to have a National Guard officer designated to serve as the chief. This was sidetracked during the first World War but became an important objective in the post-World War I improvements to the National Defense Act.

Since President Woodrow Wilson appointed the first National Guard chief (Major General George C. Rickards of Pennsylvania) in 1921, each successive chief has come from the Guard, and we submit that this is one of the progressive moves that led us logically, and inevitably, to the Total Force nature of national defense.

Each chief has brought his own special strengths to the job, each has exerted his own particular influence on the course of events and each has put his own "stamp" on the character and even the makeup of the National Guard Bureau. But all have had in common one very essential characteristic, the total appreciation of the statefederal connection and a commitment to the peacetime chain of command and the sovereignty of the state.

The important role of the Federal Government in the evolution of the National Guard of the preeminent cornerstone of the "reserve system" was, as we know, sadly neglected from the time of the Militia Act of 1792 until the passage of the Dick Act in 1903 and 1908.

The National Guard Bureau has.

since 1908, been the focal point for the improvement and the increased efficiency of the National Guard. It has given the National Guard a viewpoint and a spokesman in the development of policy, programming and budgeting. Although the Bureau is a large and somewhat complex mechanism composed of a hard-working "mix" of National Guard personnel on full-time duty, regulars fulfilling a normal general staff tour and career civilians, it has come to be seen in many ways in the person of "the chief."

Last year we were forced to take issue with the Department of Defense over an aspect of a proposed change in the law with respect to how, and with whom, certain statutory general officer positions were filled.

In seeking to address itself to a congressional initiative with respect to the size and scope of the active duty general officer corps, DoD sought to downgrade the requirements of certain posts—including that of Chief of the National Guard Bureau—to be general officer billets. In fact, it even sought to remove the requirement that the chief had to be an officer of the National Guard component.

We quickly and decisively opposed any such action. For the time being, at least, this aspect of the general officer reduction issue seems to have been set aside. But the occasion of welcoming a new Chief of the National Guard Bureau prompts us to recall once again the wisdom of the NGAUS leadership who, as far back as almost 75 years ago, launched the successful fight to make certain the Guard out in the field would be represented by a Guardsman in the highest councils of the military establishment.

As we bid farewell to Vern Weber, and as we prepare to welcome his successor, we rededicate ourselves to the proposition that, with all due respect, the leadership for the Guard must continue to come from the Guard.

1878



NATIONAL GUARD ASSOCIATION OF THE UNITED STATES

PRESIDENT

Maj Gen Edward R. Fry, Kansas

Immediate Past President
Maj Gen William J. McCaddin, Virginia

Vice President

Maj Gen William E. Ingram, North Carolina

Secretary

Brig Gen Leo C. Goodrich, Minnesota

Treasurer

Maj Gen Francis J. Higgins, New York

Executive Vice President
Maj Gen Francis S. Greenlief (ret)

EXECUTIVE COUNCIL

Area I (CT, ME, MA, NH, NJ, NY, RI, VT) Maj Gen John Blatsos (NH) Brig Gen Myrle B. Langley (MA) Lt Col John L. Burbury (MA)

Area II (DE, DC, KY, MD, NC, OH, PA, VA, WV)
Maj Gen Billy G. Wellman (KY)
Col James F. Danter (WV)
Brig Gen W.W. Spruance (DE)

Area III (AL, FL, GA, PR, SC, TN, VI) Maj Gen Billy M. Jones (GA) Col James F. Gamble (AL) Brig Gen W.M. Whittaker (FL)

Area IV (AR, KS, LA, MS, MO, OK, TX)
Maj Gen Willie L. Scott (TX)
Col H. Dean Wilkerson (AR)
Lt Col J. Tipton Lewis (MS)

Area V (IL, IN, IA, MI, MN, ND, NE, SD, WI)
Maj Gen Edward C. Binder (NE)
Brig Gen Jay M. Lotz (IN)
Col A.P. Macdonald (ND)

Area VI (AK, AZ, CA, CO, HI, ID, MT, NV, NM, OR, UT, WA, WY) Maj Gen C.F. Necrason (AK) Brig Gen Willard K. Carey (OR) Col Dale J. Hendry (ID)

Retired and Separated Officer Members Maj Gen Robert G. Moorhead (IN) ARNG Lt Col John F. Rauth (MO) ANG

Company Grade Officer Members: Capt Kenneth D. McRae (AL) ARNG Capt Donald N. Edmands Jr. (TN) ANG

Past Presidents:

Maj Gen James F. Cantwell (NJ) Maj Gen Henry W. McMillan (FL) Maj Gen Duane L. Corning (SD) Maj Gen Richard A. Miller (OR)

PUBLICATION STAFF

BRIG GEN BRUCE JACOBS PUBLISHER
MAJ REID K. BEVERIDGE EDITOR
PAMELA A. KANE ASSISTANT EDITOR
JANET A. WRIGHT EDITORIAL ASST.
JOHN E. BIBB ADVERTISING
DON DESJARDINS CIRCULATION

NATIONAL GUARD

Official publication of the National Guard Association of the United States

August 1982 Volume XXXVI, Number 8







20



10

Features

10 WE LOVED YOUR COLORFUL LANGUAGE

British Territorial Army members of the Royal Wessex Yeomanry visited the Maryland Army Guard

14

14 WHAT NGAUS HAS DONE FOR YOU LATELY

Progress in Congress and Pentagon on 1981 NGAUS resolutions.

20 BATTLING THE FORT WAYNE FLOOD

Members of the Indiana Air National Guard supervised thousands of teen-agers battling flood waters in Fort Wayne.

24

24 LOGISTICS VITAL TO SUSTAINED OPERATIONS

Army logistician says Guard commanders must pay attention to logistics problems to sustain themselves during heavy operations.

Departments

President's Message	Inside Front Cover
Views From the Field	2
Washington Tie-Lines	4
Newsbreaks	5
View From the Hill	18
People in the News	31
Posting the Guard	35
Memo for the Record	40



COVER: Three major rivers converge in Fort Wayne, Indiana, and when all went out of their banks last spring the Indiana Air National Guard responded to the call by providing personnel to supervise youthful volunteers in filling sandbags and shoring up aging dikes.

NATIONAL GUARD, August 1982. The NATIONAL GUARD Magazine (ISSN 0163-3945) is published monthly, by the National Guard Association of the United States, with editorial and advertising offices at One Massachusetts Avenue, N.W., Washington, D.C. 20001. Telephone (202) 789-0031. Second class postage paid at Washington, D.C., and at additional mailing offices, Copyright 1982 by the National Guard Association of the U.S. All rights reserved. All members of the NGAUS receive NATIONAL GUARD. Nonmember subscriptions: \$4 per year domestic; \$5 per year foreign. Bulk rate for 100 or more copies of one issue to the same address: 25¢ each. Single copies 50¢. The Editor welcomes original articles bearing on national defense, with emphasis on application to or implications for the National Guard. Manuscripts and artwork must be accompanied by return postage; no responsibility is assumed for safe handling. Opinions expressed by authors do not necessarily represent official NGAUS positions or policy. Likewise, publication of advertising cannot be deemed an endorsement thereof by this Association or its members.