REVERSE ROUTORD AND OTHER FORCE STRUCTURE IDEAS

WASHINGTON, Washington, which helped the NGAUS put on our symposium on the future of the Guard and Reserve last spring. An example of one such idea might be something called "reverse roundout." Reverse roundout is an original idea developed by the 1st Artillery, Washington, which is actually more than five years ago. The concept is just about the exact opposite of how we understand roundout brigades today. Under this concept, an infantry or armored division would be primarily a National Guard division, and the commander of the National Guard would have the divisional staff located in a state, perhaps one of the current inactive divisions or districts that the NGAUS has been working on for the past several years. The DA Regulation 55-1 has been set aside and much of the Army Guard and Reserve activation has been on an electronic message from FORSCOM.

One question that will remain on our plate for the post Desert Shield era will be how to fix this situation for future section 673(b) calls. There are as many ideas on changes in force structure and command-and-control mechanisms as there are visionary military thinkers. We see some of them from time to time out of Washington and the various think tanks in Washington and elsewhere. One such example, for example, is the Center for Strategic and International Studies (CSIS) in Washington, D.C., which has been working on this issue for some time. The center's director, Michael Oren, has been advocating for a new approach to managing the Guard and Reserve, focusing on leveraging technological advancements and increasing the flexibility of the force. The center has published several reports on this topic, including "The Future of the Guard and Reserve" and "Preparing the Guard and Reserve for the 21st Century." These reports have been influential in shaping the future of the Guard and Reserve, and continue to be cited by military leaders and policymakers.

DESK SHIELD Retaining Not Needed 16 LTG Herbert R. Temple Jr. (ret.), former chief of the National Guard Bureau, speaks out about the readiness of Guard combat units and emphasizes that Guard members have met the standards.

Brooklyn Park Serves Guard, Community 20 1st Army National Guard armory at Brooklyn Park, Minnesota, seeks the rule and the stereotype in that it is the first of its kind designed to serve both the Guard and the community.

Tech Training For The Future 26 Director, Jack L. Winkler (ret.), father of GuardFIST, advocates a focused training strategy as a means of making every armory a high-technology training center.

Stepping Up At Adak 32 The 23rd Engineer Battalion, Mississippi Army National Guard, looks to advantage of the Key Personnel Upgrade Program (KPUP) and trained at the Adak Naval Air Station in Alaska.

American Sherman Turns The Tables 38 During the Civil War, the Confederates were calling him "The Invaluable." General Sherman helped break the Siege of Petersburg and sent General Robert E. Lee's Army of Northern Virginia into retreat.