Today, more than ever, the men and women of the National Guard stand vigilant in the defense of freedom. At Boeing, we proudly stand with the Guard every day in their vital missions.

Features

20 Wartime TAGs
As the National Guard’s operations tempo has dramatically increased since the start of the global war on terrorism, so have the roles and responsibilities of its senior leaders. The daily concerns of the adjutants general include far more than training. They have troops in harm’s way to support, families at home to console and a myriad of other issues that require attention.

27 Tougher Sell
The National Guard Bureau anticipated and continues to address recruiting concerns as the country and the Guard approach the fifth year in the war on terrorism. External pressures—politics, media and academic challenges—only add to the difficulty of enticing prior-service and new recruits into the Guard. But recruiting methods continue to evolve to find the best possible crop of citizen-soldiers.

32 Island Call
Health care coverage, full-time manning and transformation will top the agency’s agenda while the tropics head the schedule when the 127th NGUS General Conference. Exhibition convenes in Hawaii this September. Planning across five time zones is well underway for what is sure to be one of the most fun and substantive NGUS General Conferences in history.

Departments

Starting Point .................................................. 2
Mail Call ...................................................... 6
Chairman’s Message ......................................... 8
Capital View .................................................. 10
Washington Update ......................................... 12
Newsvendor ..................................................... 14
State Roundup ................................................. 36
Association News ............................................. 42
Educational Foundation .................................. 43
Industry Notes ............................................... 44