

# RETURN FIRE

## THE GUARD TODAY: A COMMANDER'S PERSPECTIVE

I would like to respond to three of the points Dr. Robert Hunter made at a symposium about the future of the Guard and Reserve. Hunter is vice president of regional programs at the Center for Strategic and International Studies (CSIS) and was a panel speaker at the symposium cohosted by the NGAUS.

Hunter's three points were: 1) the American public's perception of the worth and effectiveness of the National Guard; (2) the realism of reserve forces training; and (3) the potential leverage of the Guard's tradition and heritage.

First of all, I'm glad I went to this symposium. I learned a lot. I learned about geoeconomics; multiuse strategies; inadequate Guard and Reserve representation on the Total Force Mix Study; the art and science of C-5 airlift statistical legerdemain; and the top national priorities of drugs, the environment and education.

I am glad I went; I only wish more officers at the unit level could have come.

When I read the attendance roster, I felt that maybe we had assembled the proverbial choir to hear a homily, but that did not turn out to be the case. I think this "gathering of generals and doctors . . . and one lieutenant colonel" is a most significant event.

It's pretty clear to me that the issues that were discussed at the two-day symposium are going to get sorted out over time—perhaps three to five years. This will undoubtedly prove to be a lengthy, iterative process of consensus and compromise. This symposium was the beginning.

\*\*\*  
When faced with difficult times, perspective helps. MG Homer Lewis said that experience must guide us. Well, I'm proud to remind all of us here that *our* experience goes back to 1620. We have a heritage longer and stronger than the five-sided building in Washington. And I saw at this conference a resolve to leverage this tradition and heritage in a unified and strong effort to prevent the mindless erosion of America's Total Force while the executive and legislative branches get their

2

collective strategy and budget acts together.

As a small unit commander, I am encouraged by what transpired here. We heard positive statements of potential mission transfers to the Guard and Reserve.

Congressman G.V. "Sonny" Montgomery (D-Mississippi) commented on the favorable mood in Congress toward the Guard and Reserve, and that was certainly welcoming. At the unit level, the men and women of the reserve forces *deserve fully* such expressions of confidence and trust. These men and women are more than dedicated; they are *trained and ready*.

\*\*\*

In our small combat communications unit in Hammond, Louisiana, we have achieved a high level of readiness by all measures.

We have participated in the Air Force Communications Command's Combat Challenge competition. We provided tactical communications to MEDEX '89 at Camp Shelby, Mississippi. Our air traffic controllers were heavily involved in SENTRY VIGILANCE. Fifty-two of our unit members participated in the six-week exercise TEAM SPIRIT in Korea. In June, the unit went through a grueling operational readiness exercise (ORI), monitored by Tactical Air Command.

While all of this was going on, we managed to dedicate a modest, but new air traffic control facility at the Hammond Municipal Airport, where Air Guard members are now controlling civilian aircraft. This provides innovative and realistic training, while permitting our people to perform a valuable and critical community service.

In addition, this same Air National Guard unit provided air traffic control support to the Patterson Air Show and the USAF Thunderbirds Demo Team during the Hammond Air Show and Balloon Festival. Important elements of our unit were there at JTF-Bravo in Honduras for 90 days.

And while we were meeting all these operational and training requirements, we somehow managed to organize and carry out nine separate community sup-

port projects, not the least of which communications and logistical support to the Louisiana Special Olympics.

\*\*\*

While this is going on at the unit level, reservists from all branches of service have risen to the challenge of increased missions in support of our duty services. Everyone who attended the symposium knows that, but many congressmen and senators, realize that one-half of the US Army's total war-fighting capability is in the Guard and Reserve? That is 50 percent active and 50 percent reserve forces. How many people on Capitol Hill or in the media know that the Air Force's Total Force mix is 74 percent active and 26 percent Air National Guard and Air Force Reserve? We have sold our employers on what we do and why we do it, and we have won their support. Do you know that the Louisiana Committee for Employer Support of the Guard and Reserve—an all-volunteer group of citizens—sponsors a boss-lift on the average of one every three weeks? Talk about citizen perception of the worth of the Guard.

Finally, we have also recognized the most important challenge of all to the reservist. Over recent years, as we have rededicated ourselves to making a success of the Total Force, we have somehow strengthened the love and support of our families. For without this love and support, we could not have continued to do all these things that so many of them do not even understand.

The men and women of the Guard and Reserve have done their job. On their behalf, I can only trust that this prestigious group that assembled at the symposium will do its job too.

Let me close by saying that if CSIS is going to help our Guard leadership, they might find it useful to visit a National Guard unit or two. Come meet these dedicated and highly trained people. Come see what they do and how expertly they do it. Ask some of the local citizens what they think of the Guard. Talk to our employers. Come meet our families.

National Guard November 1990

# NATIONAL GUARD

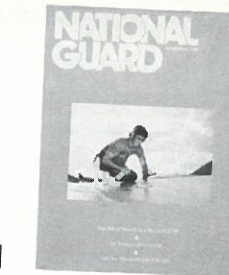
NOVEMBER 1990 Volume XLIV, Number 11

## FEATURES

### World War II 50th Celebrated

14

The National Guard Bureau kicked off the national remembrance of the 50th anniversary of the mobilization of the Guard for World War II with a moving ceremony at the Pentagon.



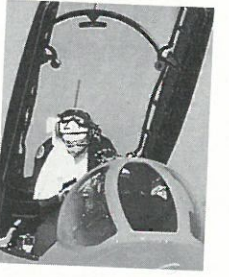
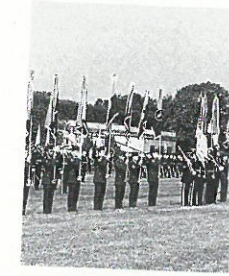
### COVER:

SSgt Jeff Zupon, 152d Tactical Reconnaissance Group, Nevada Air National Guard, cleans one of its RF-4C aircraft prior to the first inspection at Reconnaissance Air Meet (RAM) '90. Photo, USAF, taken by TSgt Steve McGill. Design, Johnson Design Group.

### Warthogs Snort Fire

16

Though ghastly looking, the Air Force's A-10 Thunderbolt II, and we have won their support. Do you know that the Louisiana Committee for Employer Support of the Guard and Reserve—an all-volunteer group of citizens—sponsors a boss-lift on the average of one every three weeks? Talk about citizen perception of the worth of the Guard.



### High Rollers Shoot to First Place

24

When it comes to photo-reconnaissance, the Air National Guard has always been considered the pros. This year, the Nevada Guard's 152d Tactical Reconnaissance Group shot to first place.



### Counterintelligence Is Complex

28

Unlike Hollywood impressions, counterintelligence is a complex, organized business. Author Richard R. Jordan examines what makes counterintelligence.

### Take Your Boss for a Ride

32

One way for the boss to understand his role in the National Guard family is to invite him or her along on a boss-lift. Jewel Harness was invited on such a ride and came away with a better understanding of what the National Guard is all about.



## DEPARTMENTS

Return Fire	2
Tie-Lines	4
Views From the Field	6
Capital Focus	8
Newsbreaks	10
Guard Stars	13
Leading Edge	38
Enlisted People	41
Posting the Guard	42
Publisher's Notebook	46

## PUBLICATION STAFF

- MG Bruce Jacobs (ret.)  
Publisher
- LTC Reid K. Beveridge  
Editor
- CPT Pamela A. Kane  
Managing Editor
- Capt Jean Marie Beall  
Assistant Editor/Features
- Belinda Reilly  
Assistant Editor/Production
- COL John C. Philbrick (ret.)  
Advertising Sales
- Col David A. McLaughlin (ret.)  
Controller
- Don DesJardins  
Circulation Manager

NATIONAL GUARD, November 1990. The NATIONAL GUARD Magazine (ISSN 0163-3945) is published monthly, by the National Guard Association of the United States, with editorial and advertising offices at One Massachusetts Avenue, N.W., Washington, D.C. 20001. Telephone (202) 789-0031. Second class postage paid at Washington, D.C., and at additional mailing offices. Copyright 1990 by the National Guard Association of the U.S. All rights reserved. All members of the NGAUS receive NATIONAL GUARD; \$7 of membership dues are allocated to a magazine subscription. Nonmember subscriptions: \$10 per year. The Editor welcomes original articles bearing on national defense, with emphasis on application to or implications for the National Guard. Postmaster: Send Form 3579 to NATIONAL GUARD, One Massachusetts Ave., N.W., Washington, D.C. 20001.