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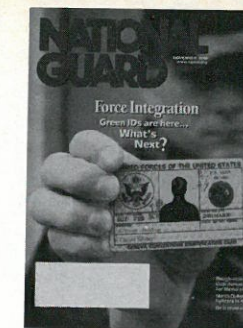
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Cover: Green ID cards have arrived for Guardsmen. But what comes next in Total Force integration? (see story on page 18). Photo, Brian R. Calvert

## FEATURES

### 'Fully Involved' Firefighters . . . . . 12

North Dakota Air Guard firefighters traveled to Minnesota in August, where they trained against some of the most sophisticated fires in the world. The aircraft firefighting training center in Duluth features a life-sized model aircraft, which can be set on fire in multiple configurations to challenge even the finest firefighters. Up for the challenge, the Happy Hooligans got 'fully involved.'

### Rough-riding Roosevelt Poised for Honor . . . . . 15

The Rough Riders race up San Juan Hill may be 100 years old, but it has not been forgotten. Last month Congress requested the president posthumously award the Congressional Medal of Honor to the citizen soldier who led the charge, Theodore Roosevelt. The honor would increase to 115 the number of National Guardsmen who have received the nation's highest military award.

### Force Integration: What's Next . . . . . 18

The nation's military leaders have heeded the call for more 'seamless force' integration. Aiming to destroy cultural and structural barriers between different services and components, the services have initiated change—starting with the issue of green ID cards for all service members. Forces are working together more than ever, with operations tempos higher than ever. Now that the top brass has made an effort to integrate the forces, what happens now is up to individual soldiers.

### Mission: Membership . . . . . 22

In order to increase NGAUS membership, Bonnie Carter, the newly appointed membership director, has a few ideas. Having been at the NGAUS for 19 years, she has seen a lot of ideas come and go. She knows what works, what doesn't and what might. This month, she shares her ideas with NATIONAL GUARD.

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